# GOYN BARRANQUILLA STRATEGY WORKSHOP



## **ECONOMIC CONTEXT**

# **GDP 2024**

Colombia's economy in 2024 showed a growth rate of 1.7% compared to 2023.

The growth rates in the main economic sectors during **2024**:



Wholesale and retail trade (1.26%)





Manufacturing industries (-2.08%)



## **Highest growth sectors**



Agriculture and Livestock (8.13%) and Arts and Entertainment (8.17%)

Lowest growth sector



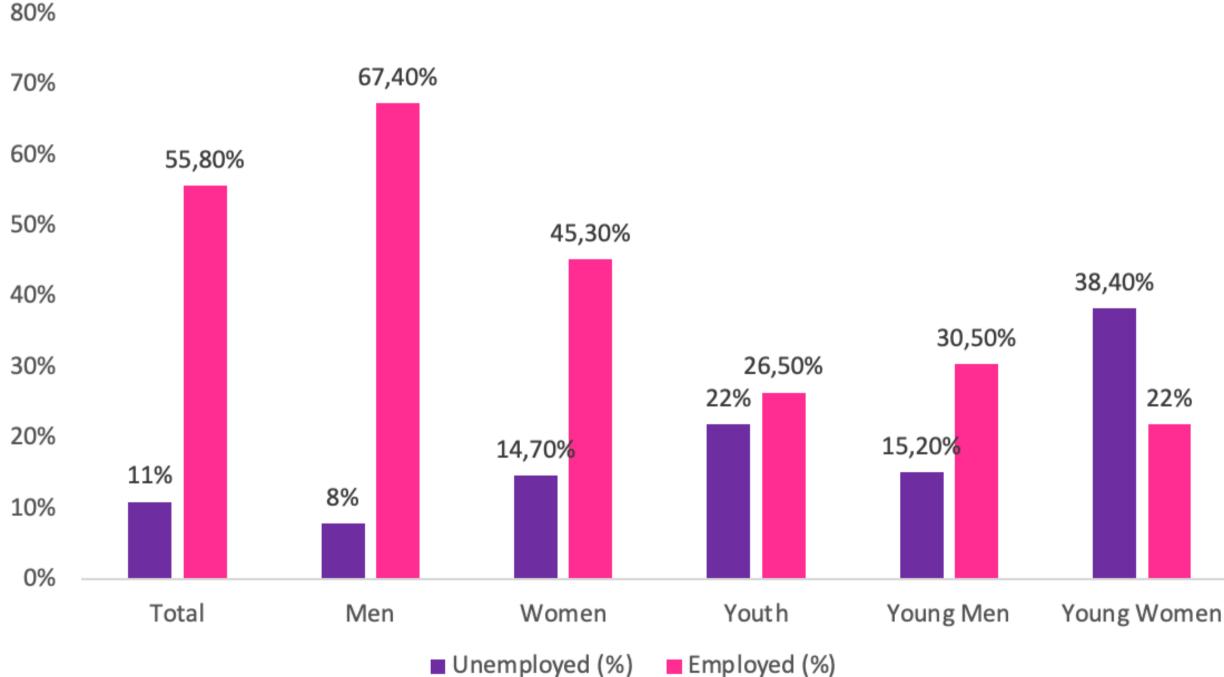
Mining and quarrying (-5.16%)

- Public administration and defense (4.23%)
  - Entertainment (8.17%)



## **ECONOMIC CONTEXT**

## Labor market: Barranquilla 2024



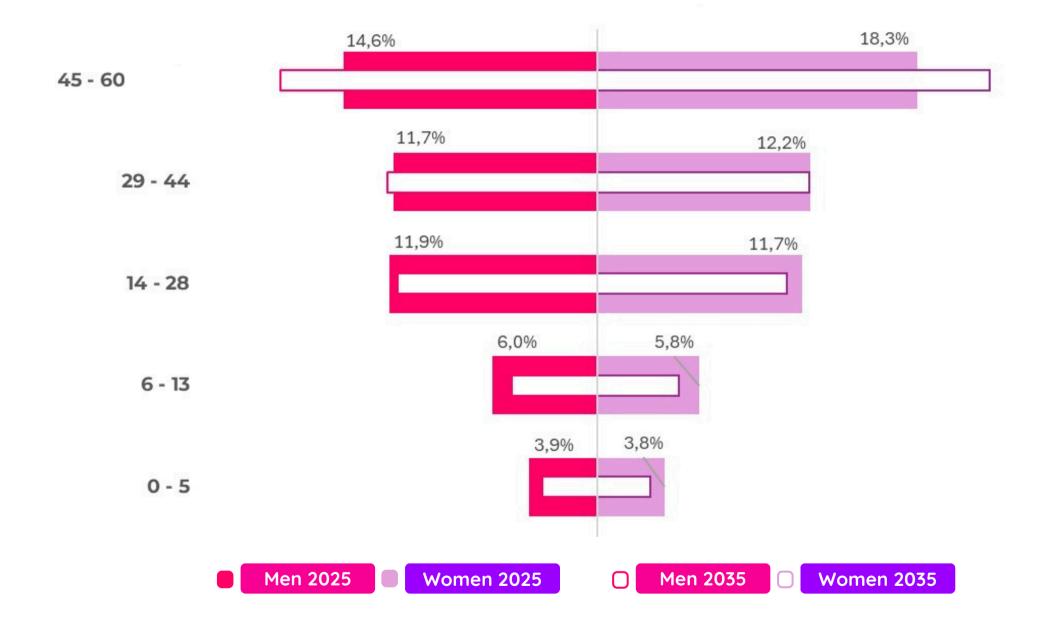
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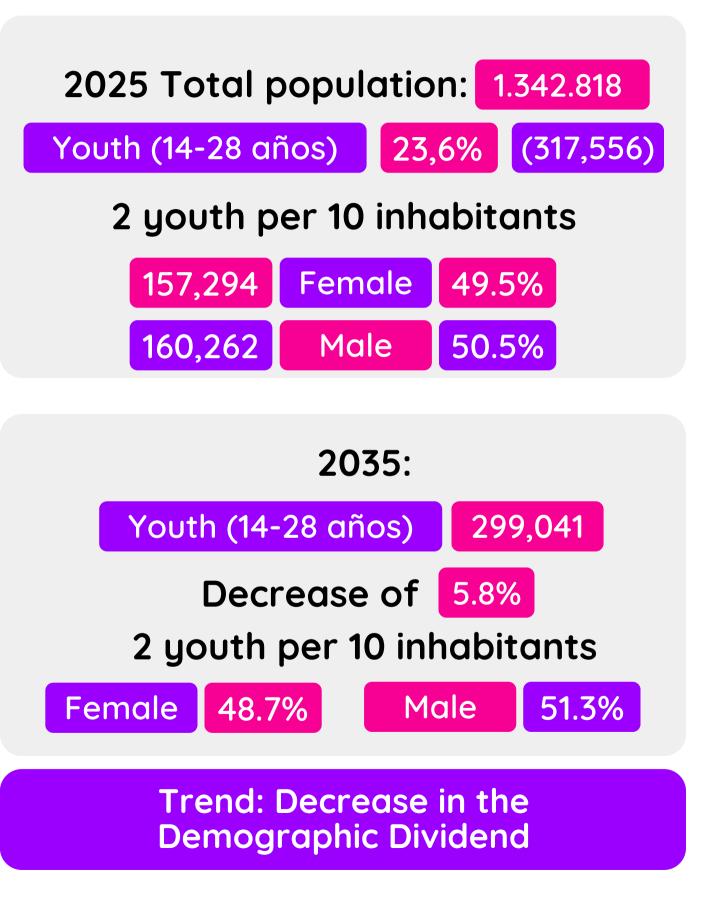


# Highlights

- High youth unemployment, especially among women (38.4%)
- Low youth employment rate, particularly among women (22%)

### **Population Pyramid:** Barranquilla 2025-2035





## **SYSTEM MAP - FORCES AROUND OY**

### **CENTRAL FORCES THAT MOVE THE SYSTEM**

Identifying the central forces that move the system.

### **RESISTANCE FORCES**

- Lack of comprehensive development of
- skills and competencies for life.
  Lack of tools and opportunities to achieve their life plans
- Isolation of young people in a restricted social environment
- Abandonment of life plan

### **MOTION FORCES**

- Young people connected with opportunitiesYoung people inspiring young people

### AMBIVALENT FORCE

Productive inclusion capacities

Lack of comprehensive development in life skills

> Lack of tools and opportunities to achieve their life plan

Isolation of young people in a limited environment

Productive inclusion capacities

214.523 young people in Barranquilla with the potential to build and pursue a life plan

Young people inspiring young people

Young people connected with opportunities

Perception of having "no other option" and abandonment of life plan

## **ACTING STRATEGICALLY**

## HOW TO KEEP THE DYNAMICS **OF THE SYSTEM ALIVE**

## THE SYSTEM TODAY

The potential or "stored" energy of young people is a consequence of the fact that the system acting upon them is conservative. In other words, there are more resisting forces than enhancing forces.

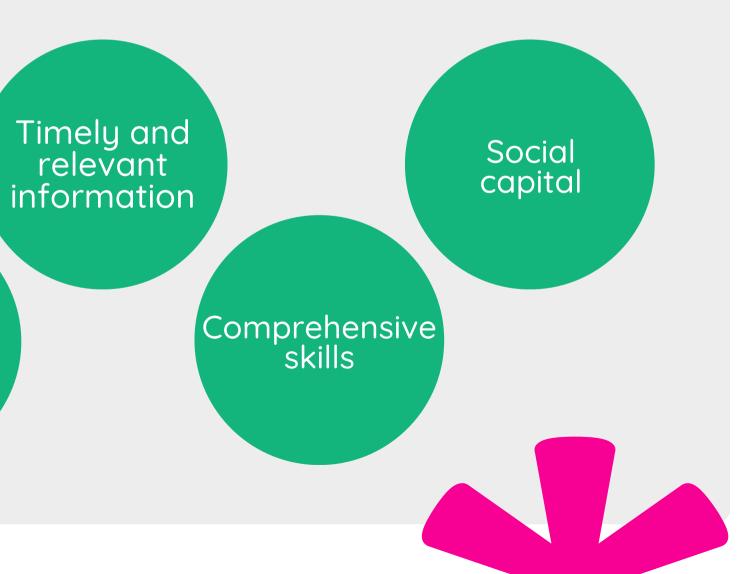
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Positive narratives about youth



## **VISION FOR SYSTEM SHIFT**

- Minimize interactions among resistance forces (inhibitors), connect them with enabling forces.
- Add more movement forces in the ecosystem



# Theory of change

### **DRIVING FORCES**

### CHALLENGE

It is estimated that 40% of the total uouth population (495,200) in Barranguilla and its Metropolitan Area are Opportunity Youth.

A significant percentage of this population is disconnected from education, formal employment, and entrepreneurship opportunities, with 20.6% neither studying nor working, and 19.2% working in the informal sector without studying.

### **INHIBITORS**

- Social Isolation
- Lack of Life Skills
- Economic Urgency
- Hopelessness and Abandonment
- Communication Misalignment
- Family Disconnection and Lack of Role Models
- Sociocultural Stigmas
- Limited Institutional Presence
- Disconnect in Public Policies
- Fragmented Information
- Financial Exclusion

### **ENABLING FORCES**

- Youth Leadership
- Local Economic Opportunities
- Ecosystem Collaboration
- Youth Social Capital
- Mental Model Shifts
- Narrative Transformation
- Capacity Development

### PATHWAYS

### **BRIDGES TO OPPORTUNITIES**

Connect OY to opportunities in education, employment, and entrepreneurship, supported by a strong network through the creation of meaningful connections, capacity building, and engagement with the ecosustem.

### NARRATIVES THAT **TRANSFORM REALITIES**

Transformation of youth narratives and perceptions through advocacy processes, promoting more inclusive private practices and public policies aligned with young people's real needs

### YOUTH **ENTREPRENEURSHIP**

Consolidate a route for young entrepreneurs in Barranguilla that offers support tools in the stages of business generation, growth, and sustainability.

### YOUTH EMPLOYMENT

Strengthen the local network's capacity to implement actions that bring young people closer to job opportunities, enhance their skills, and close the gaps that prevent their effective connection to employment.

### **ENABLERS**

### COMMUNICATIONS











**COLLABORATIVE** 



Relationships and communitu engagement



### **EXPECTED OUTCOMES AND EFFECTS**

Youth connected and accessina opportunities in education. formal employment, and entrepreneurship.

Youth strengthened in skills and competencies through the pathwaus designed and implemented.

Youth actively participating in collaborative activities. developing agency, support networks, and leadership.

Stakeholders from the private, public, academic, and civil society sectors sensitized and implementing progress in narrative change regarding youth.

Inclusion of Opportunity Youth in the agenda and strategies (policies and programs) in Barranguilla.

### IMPACT

Reduction of Opportunity Youth by 10% compared to the 2024 baseline.

Opportunity Youth improving/increasing their well-being.

Decrease in the youth unemployment rate by 2.5 percentage points compared to the 2024 baseline.

### DATA AND TECHNOLOGY





and





# LONG TERM VISION

Generating a change in young people's living conditions by advancing equity, opportunities, and developing their ability to make decisions and influence their communities, breaking down barriers and biases, and fostering their skills, talents, and passions.



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Connect youth with service offerings within the entrepreneurship, education, and employment ecosystem to enhance their decision-making capacity and access to opportunities

# STRATEGIC OBJECTIVES 2024-2026

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Promote the holistic development of young people through empowerment mechanisms related to education, employment, and entrepreneurship, as well as decisionmaking and influence in their environment

Strengthen the articulation of ecosystem partners through mutual reinforcement of actions

Transform societal narratives about young people as well as their own perceptions of the opportunities they can access GLOBAL OPPORTUNITY YOUTH NETWORK THE FUTURE IS YOUNG aspen institute BARRANQUILLA

# PATHWAYS GOYN BARRANQUILLA OVERVIEW AND MILESTONES 2025

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# **Pathways Strategy**

**Emprende Joven** 

# Bridges to opportunities

Connect OY to opportunities in education, employment, and entrepreneurship, supported by a strong network through the creation of meaningful connections, capacity building, and engagement with the ecosystem.

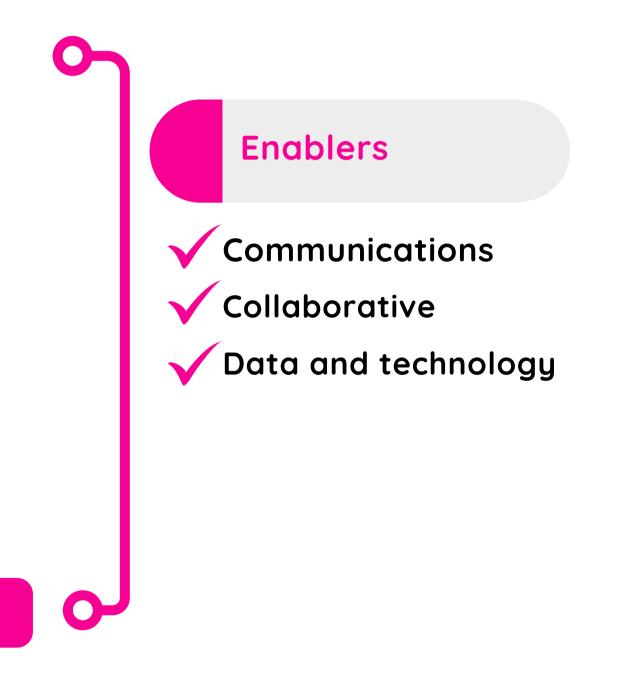
### Consolidate a route for young entrepreneurs in Barranquilla that offers support tools in the stages of business generation, growth, and sustainability.

**Empleo Joven** 

Strengthen the local network's capacity to implement actions that bring young people closer to job opportunities, enhance their skills, and close the gaps that prevent their effective connection to employment.

## **Narratives That Transform Realities**

Transformation of youth narratives and perceptions through advocacy processes, promoting more inclusive private practices and public policies aligned with young people's real needs



# **Bridges to opportunities**

Coni	nections

ecosystem to promote sustainable access to opportunities that are articulated and aligned with

the needs of OY, regardless of their living

Youth Connections Project

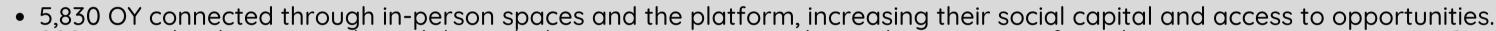
Create connections

conditions

- Youth Innovation Fund (extended with NB)
- **PILOTS**

**MILESTONES** 2025

OBJECTIVES



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the

- 220 young leaders strengthened through direct participation in the implementation of youth engagement projects (YAG).
- 1,070 OY strengthened through organizations impacting the productive inclusion of young people with potential (YIF).
- 20 leaders trained to implement the socio-occupational guidance strategy with the capacity to replicate it in new leaders.
- 400 OY supported in socio-occupational guidance.

between OY

- Nuestra Barranquilla, Goyn Bogotá.
- Opportunities Center, Public sector.
- Training and education institutions, universities, local communities and youth organizations
- PARTNERS
  - SCALABILITY
- Replicable methodology and its expansion through strategic alliances.
- Exchange of meaningful experiences.
- Sustainable and constantly updated contact networks.
  Continuity strategies through interconnected actions.
- Expansion of YAG to educational institutions through the ambassadors program (GOYN).
- Train-the-trainer program.



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Development of leadership skills and agency in OY.	Socio-occupational guidance		
Strengthen the capacities of young people to promote transformations in their communities and establish connections with the ecosystem.	Consolidate a socio-occupational guidance strategy for opportunity youth, based on a network of community leaders and grassroots organizations.		
<ul> <li>Capacity-building plan for YAG and OY from the YIF.</li> </ul>	<ul> <li>Transfer of the SOG methodology and capacity building for leaders and grassroots organizations in socio- occupational guidance.</li> </ul>		

- Replicable methodology.
- Expansion of the network to more organizations and community leaders.
- Capacity building to replicate the strategy.

# **Narratives That Transform Realities**

/ES	Narrative Diagnosis	Capacity building	Advocacy in the Productive Sector	Advocacy in Public Policy
OBJECTIV	Generate input to create a multi- stage strategy that promotes positive narratives about young people with potential in Barranquilla	Strengthen the capacities of organizations and young people to promote empowering and assertive narratives	Implement targeted strategic campaigns to transform perceptions of young people with potential, fostering changes in social behavior and practices that expand opportunities.	Promote the design, updating, and implementation of public policies that foster young people's productive inclusion
PILOTS	<ul> <li>Identify existing youth narratives about the labor market</li> </ul>	<ul> <li>Raise awareness among organizations about youth narratives</li> <li>Train young people in assertive narratives</li> </ul>	<ul> <li>Pilot program with companies to promote youth employment</li> <li>Highlight stories of companies joining the narrative shift</li> </ul>	<ul> <li>Provide technical contributions for the formulation of youth-focused public policies</li> <li>Strengthen young people's capacities for public policy advocacy.</li> </ul>
َرُبْ کُپُ MILESTONE 2025	• 1 diagnostic study on youth narratives regarding the labor market.			
	<ul> <li>Companies, public sector, employment agencies, and industry associations. Data Working Group.</li> <li>INERS • Nuestra Barranquilla, GOYN Bogotá.</li> </ul>			

SCALABILITY

Impact 2028: 200 strengthened OY - 60 Number of Stakeholders who involve GOYN Barranquilla vision in their strategies and are committed in the medium term to the identified pathways.

### **GLOBAL OPPORTUNITY** YOUTH NETWORK: BARRANQUILLA EL FUTURO ES JOVEN

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<ul> <li>Incorporate youth employment</li></ul>	<ul> <li>Develop capacities in young</li></ul>
awareness objectives in public	people and the Data Working
and private employment	Group to generate insights for
agencies. <li>Build capacity within the</li>	ongoing advocacy processes,
collaborative to promote youth	policy updates, and monitoring
hiring policies	policy outcomes

# Youth entrepreneurship

lives	Search and appropriation knowledge	Entrepreneurial skills	Support for entrepreneurs	Connexion with opportunities	
OBJECTI	Understand the needs, aspirations, and barriers faced by young people who decide to develop businesses	Entrepreneurship training for OYs.	Support and assistance to entrepreneurs interested in creating, developing and strengthening their business	Facilitate the participation of young people in commercial events. Create connections between young entrepreneurs and the ecosystem.	
PILOTS	<ul> <li>Conduct studies and innovative interventions on youth entrepreneurship.</li> </ul>	<ul> <li>Pilot training program with ecosystem allies, integrated with a mentorship program.</li> </ul>	<ul> <li>Create a mentorship and advisory program for young people with potential.</li> </ul>	<ul> <li>Participation in commercial spaces.</li> <li>Identify and promote opportunities.</li> </ul>	

- Define the profile of young entrepreneur and create a map of organizations and support programs.
- Design 2 intervention tools for young entrepreneurs.
- Strengthen 120 young entrepreneurs through strategic support.
- Train 200 young people in entrepreneurial skills.
- Raise visibility and position 40 young entrepreneurs in various commercial and networking spaces.
  Implement joint initiatives with local actors to support young people with entrepreneurial potential.
- Promote 10 funding alternatives for productive projects of OYs.



MILESTONES

2025

Universities, entrepreneurship centers, local Government, chamber of commerce, social sector, funders." Partners



Offer to local and national entities a methodology for supporting young entrepreneurs that can be replicated in different contexts.

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Implement a fund for entrepreneurs to support the generation, growth, and consolidation of businesses developed by OY's.



# Youth employment

IVES	Understanding demand	Pathways to opportunities	Life skills tools	
OBJECTIVES	Understand the needs of the productive sector in order to identify opportunities for young people."	Bring young people available jobs and training offers.	Support relevant training processes aligned with the demand for young talent.	
PILOTS	<ul> <li>Register and analyze the talent needs of young people in local companies.</li> <li>Raise awareness of the benefits of hiring young talent.</li> </ul>	<ul> <li>Disseminate job offers, calls for applications, and other opportunities for young people.</li> </ul>	<ul> <li>Training and support programs for young people to access formal employment, carried out in collaboration with partners.</li> </ul>	

- Form a group of 20 companies committed to employing young people.
- 180 young people get their first job.
- first job.
- 300 young people with potential connected to employment and education opportunities through a monitored strategy.



MILESTONES

2025

Vocational training centers, universities, social sector, local and local Government. PARTNERS

Establish a robust employment system that allows young people to access dynamic and up-to-date labor market information for decisionmaking and offers mechanisms to connect with employers and relevant training opportunities.

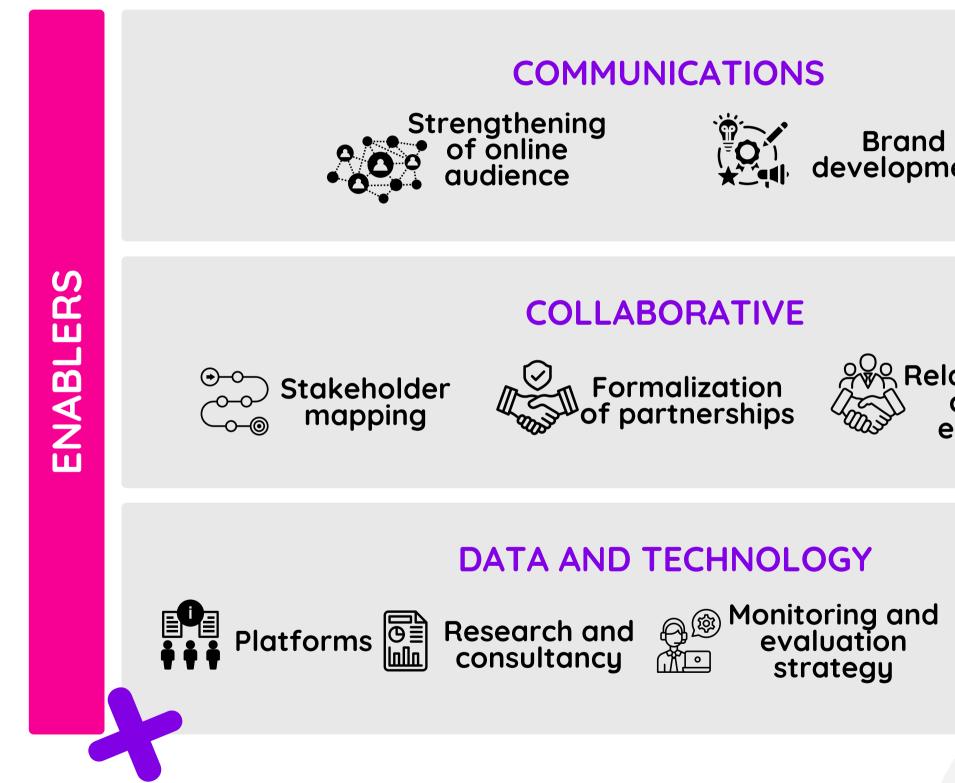
Offer the local network an attractive and effective methodology to connect young people with employment and training opportunities.

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Develop an attractive and effective methodology to connect young people with employment and training opportunities.
300 young people integrated into a training pathway that mitigates barriers and allows young people with potential to access their

# **Enablers**



### **GLOBAL OPPORTUNITY** YOUTH NETWORK: BARRANQUILLA EL FUTURO ES JOVEN • aspen institute



Brand development

Relationships and community engagement

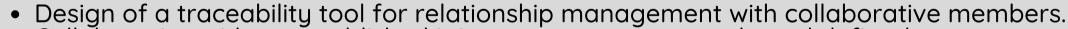




# **Enabler: COLLABORATIVE**

## Alliances and networking

- Promote continuous learning and the reinforcement of mutually strengthening actions with the ecosystem of actors
- Develop meetings and collaborative working groups for the construction and achievement of the common agenda.
- Build a joint communication as well as accountability plan with key stakeholders.
- Formalize new alliances with the collaborative for resource management that ensure the sustainability and scalability of the pathways
- Strengthen a relationship and ecosystem management plan, including donor engagement.



- Collaborative with an established joint measurement agenda and defined measurement indicators.
- An established strategy for the involvement of collaborating members in the implementation of pathways.
- An integrated communication strategy between collaborative actors to strengthen the diffusion of actions and accountability
- 3 formalized agreements to enhance the scope and coverage of strategic objectives and resource management.
- Establish at least five key connections to strengthen the presence and participation of young people in strategic spaces for youth development.



OBJECTIVES

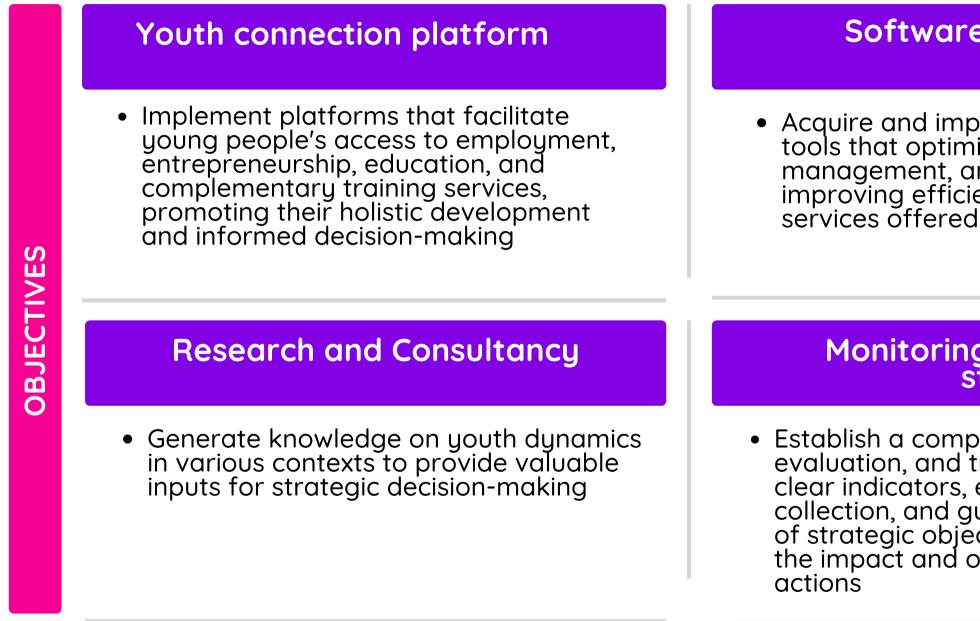
2025



### Participatory engagement

 Encourage active youth participation in events.

# **Enabler: DATA AND TECHNOLOGY**





- Operational platform with at least 50% of trajectories registered and monitored in real-time during the first 6 months of implementation.
- Active access and usage by at least 100 young entrepreneurs within the first semester of implementation.
- Installation and operation of 3 functional software tools within 6 months of acquisition.
- Design of a monitoring framework with at least 5 key metrics and expected learnings to guide evaluation.
- Adapt the development of Jóvenes por el Emprendimiento from the GOYN Mexico community.

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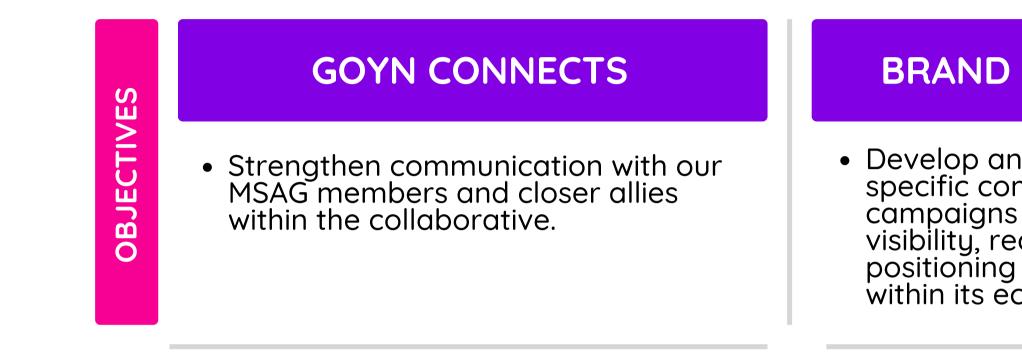
### **Software Acquisition**

 Acquire and implement technological tools that optimize key monitoring, management, and analysis processes, improving efficiency and the quality of

### Monitoring and evaluation strategy

 Establish a comprehensive monitoring, evaluation, and tracking system that defines clear indicators, ensures ecosystem data collection, and guarantees the achievement of strategic objectives, aiming to measure the impact and outcomes of implemented

# **Enabler: COMMUNICATIONS**





- Increase the participation our MSAG members different lines of action, promoting its active involvement and continuous dissemination.
- Establish GOYN Barranquilla as a leading brand in youth inclusion through targeted campaigns that increase recognition and visibility within the ecosystem.
- Achieve significant growth in reach and engagement on social media, positioning GOYN Barranquilla as a benchmark for youth opportunities.



## **BRAND DEVELOPMENT**

• Develop and implement sectorspecific communication campaigns to strengthen the visibility, recognition, and positioning of GOYN Barranquilla within its ecosystem.

## Impact to 2028









Work area	Objective	Key actions	Outputs	Responsible
Youth Participation, Productive Inclusion, and Civic Engagement	Promote youth participation in decision-making.	Support youth involvement in public and private decision-making spaces. Provide technical advisory to the local administration.	Updated youth policy. Technical reports on youth inclusion.	GOYN Director NB Director
Agency Building and Youth Social Capital	Strengthen youth leadership and network articulation.	Leadership and skills training. Creation and strengthening of youth communities.	Capacity-building plans. Active youth networks.	Youth connection coord./Youth connection coord.
Knowledge and Learning	Generate strategic information on youth and urban dynamics.	Implementation of the Youth Observatory. Monitoring and evaluation strategies.	Biannual youth report. Youth data repository.	Knowledge and Data Management Coord/Monitoring, Evaluation, and Learning Coordinator
Youth Ecosystem Management	Strengthen the youth ecosystem in employment and education.	Mapping key stakeholders. Joint strategies to improve employment and training opportunities.	Standardized youth database. Strategy for ecosystem coordination.	Collective Impact Coord/Collective Impact Coord
Communication and Narratives	Increase youth visibility and strengthen their representation.	Digital content production. Podcasts and forums. Awareness campaigns and recognition programs.	Social media content. Podcast series. Youth leadership awards.	Communications Coordinator/